



George L. Hanbury II, Ph.D.
President/Chief Executive Officer

August 22, 2012

Mr. Jack Tufano
Carlisle Development Group
2950 SW 27th Avenue
Suite 200
Miami, FL 33133

Re: Moss/Miller Performance

Dear Mr. Tufano:

Moss/Miller LLC has completed nearly \$200 million of new construction projects for Nova Southeastern University ("NSU") during the last 8 years and we are within weeks of opening the NSU Center of Excellence for Coral Reef Ecosystems Science Research Facility, which they built for us in the John U. Lloyd State Park.

Of particular interest to you is the NSU dormitory called The Commons on our Davie Campus, a 520-bed complex with an innovative cluster approach to on-campus housing. Moss/Miller was able to accommodate the project's complexity, tight site and fast-track schedule. Not only was all of this accomplished within all of those parameters, but the entire project had to be re-sequenced to work around several nests of endangered burrowing owls. The construction team installed protective fencing around the area in cooperation with State of Florida wildlife agencies and Town of Davie agencies. After nesting season, the nests were relocated to nearby locations and construction moved forward to meet our scheduling objectives.

Moss/Miller also administers our Direct Owner Purchasing process, by which we were able to reduce our construction costs on this particular project by over \$9 million.

We continue to work with Moss/Miller as our University continues to grow and provide services and education to our community and would recommend them in any circumstance.

Sincerely yours,

George L. Hanbury II, Ph.D.
President/CEO

GLH:sn