



February 22, 2002

Cecil Cypert
Director of Construction Services
Frisco Independent School District
6942 Maple
Frisco, TX 75034

Richard A. Jaynes, AIA
Jeffrey C. Kalista, AIA
Leesa G. Yordeman, AIA
Howard L. Vestal, AIA
John B. Walls, AIA

Reference: Ratcliff Constructors, Inc.

Dear Mr. Cypert:

Ratcliff Constructors, Inc. is presently completing two Early Childhood Schools in Plano ISD for our office. I'm Principal in Charge of these projects and have enjoyed a cooperative and positive working relationship with Ratcliff through out the construction process. The projects are on schedule, change orders have been handled promptly and fairly and the quality of construction is excellent. Ratcliff recently completed a Junior High School in Arlington ISD for our office and we experienced a similar positive working relationship. Max Young, President of Ratcliff Constructors is extremely helpful and pro-active in addressing issues that arise during the course of a construction project. I hope that we have the opportunity to work with Ratcliff in the future and highly recommend them as a very qualified and professional general contractor.

Sincerely,

A handwritten signature in black ink, appearing to read 'Richard Jaynes', written over a horizontal line.

Richard Jaynes, AIA
Principal

RAJ/slg

cc: File