



ENGINEERING DEPARTMENT

July 9, 2003

Max Young  
President  
Ratcliff Constructors, Inc.  
11498 Luna Road  
Suite A-200  
Dallas, Texas 75234

RE: Letter of Recommendation

Dear Max,

I have been working with your company for approximately 1-½ years on the Colleyville City Hall and Library. This is the most important construction project that the City has ever undertaken. The combined buildings, which are approximately 52,000 SF with a limestone and plaster/stucco exterior, will serve as the new home for the City employees as well as Colleyville's first public library.

Your company and employees have far exceeded my expectations. The project is ahead of schedule and the cost of construction has been below our budget. Even though the project has had additional changes of approximately \$1,000,000 to date, your company is committed to completing the project ahead of schedule. Your support staff, from the onsite superintendent to the project manager, has been very easy to work with during the entire project.

I would not hesitate to hire you again to build any future buildings within the City of Colleyville.

Sincerely,

A handwritten signature in cursive script that reads "Keith Fisher".

Keith Fisher  
Director of Public Works  
City of Colleyville