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Office of Associate Executive Vice President • *Facilities Development and Operations*  
One Washington Square • San José, California 95192-0010 • 408/924-1950 • Service Desk: 408/924-1990 • Fax: 408/924-1981

January 31, 1994

To Whom It May Concern:

I am writing this letter to recommend Mr. Anthony L. Ban for positions in Professional Construction Management, Facilities Construction Management and Construction Operations.

Tony has been a construction management consultant to our campus since 1992. He has managed all our major seismic retrofit projects from planning, design through construction. He has represented the university above and beyond the call of duty.

Tony started his career more than three decades ago. From his hands on in the field to running construction operations to representing the owner, Tony has seen and done it all. His knowledge, experience and expertise in this industry are more than impressive.

I am confident that every prospective employer will share my opinion regarding Tony after he has been given the opportunity to demonstrate his ability.

Thank you for your attention.

Sincerely,



Kenneth K. Yang, S.E.  
Director, Operations, Design and Construction (Interim)