



October 2, 2019

**RE: GM Stamping Plant
340 S. White River Parkway West Dr.
Indianapolis, IN**

To whom it may concern:

In 2013, Denney Excavating was selected as the demolition contractor for the former General Motors Stamping Plant located in Indianapolis, Indiana. The plant consisted of 2.1 million square feet of buildings and other improvements on a 102-acre site. Denney Excavating was tasked with removing structures, certain footers and foundations, and leaving a portion of a high bay building on site, so it could be re-used in a redevelopment of the property. Among other things, Denney Excavating crushed concrete on site to compact and backfill to grade. Additionally, Denney Excavating removed a water tower on site, as well as an elevated bridge spanning across active railroad tracks.

The GM Stamping Plant demolition was an extensive and complicated project that took a high level of coordination and teamwork to complete in an efficient and safe manner. Denney Excavating worked with RACER Trust, the City of Indianapolis, CSX Railroad, local utility companies, subcontractors and hauling companies to ensure proper procedures were followed and the demolition was completed safely, timely and within budget.

Sincerely,

A handwritten signature in blue ink that reads "Rick Zablocki".

Rick Zablocki
Director of Operations and Chief Tax Officer