



**THE PORT AUTHORITY** OF NY & NJ

**Anthony R. Coscia**  
*Chairman*

**Christopher O. Ward**  
*Executive Director*

**Certified**

*by*

Office of Business & Job Opportunity

**NJ & C Associates, Incorporated**

**Certificate PA-26563**

This certificate acknowledges that the above named firm is certified as a **Minority/Woman-owned Business Enterprise**. This company has met the criteria for ownership and control as established by the Port Authority Policy for Revised Minority, Woman and Small Business Enterprise (M/W/SBE) Programs, dated June 10, 1993.

This certification will remain in effect for five years from the date of notice and may be extended only upon submission by you, and acceptance by the Port Authority of a recertification application attesting that the ownership and control of the business, on which this certificate is granted, has not changed. This office must be notified within 30 days of any material changes in the business which affect ownership and control. Failure to do so may result in the revocation of this certification and/or imposition of other sanctions.

Lash Green  
Director

Certified: February 27, 2009

Rosemary Jenkins-Varela  
Manager, Certification

Scheduled Re-evaluation: February 27, 2014