



December 17, 2019

To Whom It May Concern:

I would like to take the opportunity to express my satisfaction with the demolition work done by Renascent, Inc. on behalf of Clark, Weitz, Clarkson, A Joint Venture (CWC) for the Kansas City International Airport (KCI) and recommend their services to others.

Our project involved a \$4.5 million demolition and abatement subcontract of KCI's existing Terminal A and associated Parking Garage, which totaled 1.1 million square feet. Renascent was responsible for the entire demolition and abatement scope and they performed on-site crushing of concrete for use in construction of the new terminal.

The Renascent team, including their president Joshua Campbell, showed great professionalism and skill in planning the project and recognizing potential issues before work began. They also did an excellent job in communicating how the demolition process worked and coordinating with CWC and other trades as it progressed.

Renascent's performance on our project has been a key to its success thus far and we are very pleased to have had the opportunity to partner with them.

Sincerely,  
CLARK, WEITZ, CLARKSON, A Joint Venture

A handwritten signature in blue ink, appearing to read "Tom Kenton", is written over the typed name and title.

Thomas H. Kenton  
Vice President