



# The University of Michigan

Construction Management  
326 East Hoover Street  
Ann Arbor, Michigan 48109-1002

(313) 764-2457  
FAX: (313) 763-1249

July 10, 1997

Mr. N. Van Wormer  
Bay Fire Protection, Inc.  
5913 N. Huron Road  
Pinconning, MI 48650

Dear Norman,

Attached you will find copies of our 1997 second quarterly performance evaluation for your subcontract work on our Hatcher South Wet Sprinkler System Installation project, and a summary sheet of all the total scores that our Project Engineers provided on General Contractors, Mechanical Contractors, and Electrical Contractors that are performing on University work over \$1 million in size and on selected projects. Bay Fire Protection, Inc. has received the highest score for the past quarter of performance. CONGRATULATIONS!

Please be assured that we view this type of information as strictly confidential. We consider these ratings as a vital means of providing you with our understanding and perceptions of your firm's efforts on University projects.

Please feel free to contact our Project Engineers to discuss any comments you may have regarding these reports. We hope that with this type of information, you will be able to improve your project performance in satisfying our needs. We will continue to provide you with this type of valuable feedback quarterly on active projects.

Again, congratulations on your fine efforts on University projects.

Sincerely,

Thomas G. Schlaff  
Director

# The University of Michigan

Department of Plant Extension  
Construction Management Office

Is Proud to Present to

## Bay Fire Protection, Inc.

the

### Best Performing Contractor Award

for the 2nd Quarter, 1997

based upon score results on active projects, with special recognition for superb execution in the areas of time of completion, quality of work performed, and excellence of supervision of the work. The University expresses its appreciation for receiving these quality services.

*Thomas A. Madenour*  
Thomas A. Madenour, Asst. Director

*James Almusky*  
L. James Almusky, Sr. Proj. Eng.

*Lawrence R. Bowman*  
Lawrence R. Bowman, Proj. Eng.

*Anden P. Irwin*  
Anden P. Irwin, Sr. Proj. Eng.

*Robert C. Meeker*  
Robert C. Meeker, Sr. Proj. Eng.

*James M. Sawyer*  
James M. Sawyer, Sr. Proj. Eng.

*Georges Selim*  
Georges Selim, Sr. Proj. Eng.

*David L. Sproul*  
David L. Sproul, Proj. Eng.

*Thomas E. Tison*  
Thomas E. Tison, Proj. Eng.

