

Minority Business Enterprise Certification

Alarcon Construction Group

Minority Business Enterprise

has filed with the Agency an Affidavit as defined by NCTRCA M/WBE Policies & Procedures and is hereby certified 238390; 238160; 238350; 238330; to provide service(s) in the following areas:

Other Building Finishing Contractors (pt); Roofing Contractors; Finish Carpentry Contractors; Flooring Contractors;

| | ,20 13 | October | Issued date |
|---|------------------------------|--------------------------|--|
| Certification Administrator | | | |
| m mm | ,20 14 | October | Certificate expiration |
| a titue | | gency. | Regional Certification Agency. |
| there is a change in ownership or control of the firm, notification must be made immediately to the North Central Texas | firm, notification must be m | ership or control of the | there is a change in own |
| previously issued. This certification must ne updated annually by submission of an Annual Update AffidavitAt any time | ated annually by submission | ertification must ne upd | previously issued. This co |
| and superceded any registration or listing | October 2013 | d begining O | This Certification is valid begining _ |

CERTIFICATION NO.

HMMB59018N1014