

Wyoming Department of Transportation

THIS IS TO CERTIFY

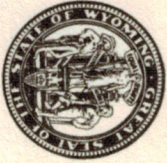
Hot Shot Supply Co.

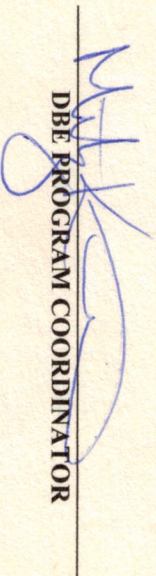
Contractor ID #03607

HAS BEEN APPROVED AS A DISADVANTAGED BUSINESS ENTERPRISE (DBE) BY
THE STATE OF WYOMING ADMINISTERED BY
THE WYOMING DEPARTMENT OF TRANSPORTATION ON BEHALF OF
THE FEDERAL HIGHWAY ADMINISTRATION DBE PROGRAM.

IN ACCORDANCE WITH REQUIREMENTS OF CERTIFICATION AS DEFINED BY THE US
DEPARTMENT OF TRANSPORTATION'S 49 CFR PART 23 AND PART 26. THIS FIRM SHALL
REMAIN CERTIFIED UNLESS VOLUNTARILY WITHDRAWN OR IS FORMALLY DECERTIFIED.

EFFECTIVE DATE: *January 19, 2016*




DBE PROGRAM COORDINATOR

