



Pete Ricketts  
Governor

# STATE OF NEBRASKA

DEPARTMENT OF ROADS

Kyle Schneweis, P.E., Director

1500 Highway 2 • PO Box 94759 • Lincoln NE 68509-4759  
Phone (402) 471-4567 • FAX (402) 479-4325 • www.roads.nebraska.gov

March 21<sup>st</sup>, 2016

Erin Hartman  
Hot Shot Supply Co.  
5351 Lincoln St  
Denver, CO 80216-1932

CERTIFIED MAIL: 7013 1710 0001 9798 1946

RE: Approval of DBE Certification

Dear Ms. Hartman,

The Nebraska Department of Roads (NDOR) has certified Hot Shot Supply Co. as a Disadvantaged Business Enterprise (DBE).

Hot Shot Supply Co. has been assigned Vendor Number C131. The firm has been added to the *Directory of NDOR Certified Disadvantaged Business Enterprises*, which can be found on the NDOR website at: <http://www.transportation.nebraska.gov/letting/dbeinfo.htm>.

The DBE certification is approved and effective as of March 18, 2016, and is granted for the following North American Industry Classification System (NAICS) work areas:

**NAICS:**

- 1) 423320 – Concrete building products merchant wholesalers
- 2) 423330 – Roofing materials (except wood) merchant wholesalers
- 3) 423710 – Handtools (except motor vehicle mechanics', machinists' precision) merchant wholesalers
- 4) 423710 – Power handtools (e.g., drills, sanders, saws) merchant wholesalers
- 5) 444190 – Other Building Material Dealers

As a certified DBE, you must inform this office in writing of any change in circumstances affecting your ability to meet size, disadvantaged status, ownership, or control requirements of the DBE program or any material change in the information you provided in the DBE application.

In addition, you must provide to this office, every year on the anniversary of the date of your DBE certification, an affidavit sworn to by the firm's owners before a person who is authorized by State law to administer oaths or an unsworn declaration executed under penalty of perjury of the laws of the United States. This affidavit must affirm that there have been no changes in circumstances affecting your ability to meet business size, disadvantaged status, ownership, or control requirements of the DBE program or any material changes in the information you provided in the DBE application.

**Important:** Please complete and return the NDOR *E.E.O. Contractor Self-Analysis* form, as required for all contractors, subcontractors, suppliers and consultants that participant in NDOR highway projects. You will need to complete and return the form now for the current year (2016) and then again in January of each following calendar year. The form along with instructions for completing it can be found on the NDOR website at: <http://www.transportation.nebraska.gov/letting/dbeinfo.htm>.

If you have any questions, please feel free to contact the undersigned at 402-479-4531.

Sincerely,



Troy Larsen  
Highway Civil Rights Manager  
NE Department of Roads  
(402) 479-4531  
[troy.larsen@nebraska.gov](mailto:troy.larsen@nebraska.gov)



**NDOR**

Nebraska  
Department of Roads