



COLORADO
Department of Transportation
Division of Administrative Services

Civil Rights & Business Resource Center
4201 E. Arkansas Ave., Suite 150
Denver, CO 80222
303.757.9234

December 21, 2015

Erin Hartman
Hot Shot Supply Co.
5351 Lincoln St
Denver, CO 80216

Re: Emerging Small Business Certification

Dear Hartman ,

The Colorado Department of Transportation Civil Rights & Business Resource Center is pleased to inform you that Hot Shot Supply Co. has been certified as an Emerging Small Business Enterprise (ESB). Hot Shot Supply Co. is listed on the Colorado Department of Transportation ESB Directory at <http://www.coloradoesb.org/>. Your firm has been certified as a Level 1 ESB.

Your firm's ESB Certification must be renewed annually. The anniversary date of your firm's certification is December 31, 2016. Forty five (45) days prior to the anniversary date, CDOT will send you a courtesy notice reminding you to submit a renewal application. However, CDOT is not responsible for undelivered notices. Failure to complete a renewal application by your firm's anniversary date may result in decertification and removal from the ESB Directory.

Prior to renewal, if any change occurs in your firm's legal structure, ownership, management, control, or work performed, you must notify the Civil Rights & Business Resource Center within thirty (30) days of the change. Please include any available supporting documentation in your notice.

If you have questions or require assistance, please contact our office at (303)757-9234.

Sincerely,

Katherine Williams
Small Business Programs & Title VI Supervisor
Colorado Department of Transportation
Civil Rights & Business Resource Center

Randy Liljenberg
Small Business Certification Analyst
Colorado Department of Transportation
Civil Rights & Business Resource Center