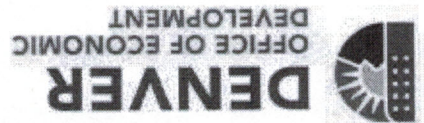


201 W Colfax Ave, Dept 907
Denver, CO 80202
p: 720.913.1999
f: 720.913.1809
www.denvergov.org/dsbo

Denver International Airport
Airport Office Building, Suite 7810
8500 Pena Blvd
Denver, CO 80249
p: 303.342-2180
f: 303.342.2190
www.flydenver.com



November 30, 2016

Erin Hartman

Hot Shot Supply Co.
5351 Lincoln St
Denver, CO 80216

Dear Erin Hartman:

The City and County of Denver, Division of Small Business Opportunity (DSBO) is in receipt of your renewal application for Hot Shot Supply Co..

We are extending your certification while your application is in process. Therefore, Hot Shot Supply Co. will have the following certification(s) until March 1, 2017.

- Airport Concessionaire Disadvantaged Business Enterprise (ACDBE)
- Disadvantaged Business Enterprise (DBE)
- Emerging Business Enterprise (EBE)
- Minority/Women Business Enterprise (MWBE)
- Small Business Enterprise (SBE)
- Small Business Enterprise-Concessions (SBEC)

Review of your documentation will begin in the near future. Please note that at any time during this review, a Certification Analyst may request additional information to complete the review.

Please notify our office immediately, if there are any changes in legal status, management, control, or ownership of your business, contact information, etc, from that provided on the documentation submitted to our office.

If you have any questions, please contact us at (303) 342-2434 or via email at certificationinfo@denvergov.org. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "LaQuisha Shaw".

LaQuisha Shaw
Certification Team
(303) 342-2204