



MEMORIAL REGIONAL HOSPITAL ▪ JOE DIMAGGIO ♥ CHILDREN'S HOSPITAL ▪ MEMORIAL HOSPITAL WEST  
MEMORIAL HOSPITAL MIRAMAR ▪ MEMORIAL HOSPITAL PEMBROKE

April 24, 2006

To whom it may concern:

ANF Group, Inc. has been doing business with the South Broward Hospital District for over fifteen years. During that time they have constructed many different types of projects. At our Memorial Hospital West Campus in Pembroke Pines, they completed a four-story 90,000 square foot Medical Office Building, a six level 1,412 car precast parking structure and reconfigured the site to accommodate new traffic patterns. In addition they completed a three-story 65,000 square foot Emergency Department and Support Services addition. These projects were completed in phases and had an overall construction value of \$60 million.

At our newest Campus in Miramar, ANF completed a four-story 120,000 square foot Medical Office Building and continues to work on the interior completion of individual physician offices.

ANF has been a team member in our construction projects and I recommend them for any construction projects your organization may have. ANF represents a local community based company that provides a personalized service that is unparalleled in the construction industry.

I am available for further information if necessary, (954) 276-5657.

Sincerely,

A handwritten signature in black ink, appearing to read 'David Schlemmer', with a stylized flourish at the end.

David Schlemmer  
Administrative Director  
Construction & Property Management  
Memorial Healthcare System