

Memorial Healthcare System

MEMORIAL REGIONAL HOSPITAL  JOE DIMAGGIO CHILDREN'S HOSPITAL
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

March 16, 2001

To whom it may concern:

The Memorial Healthcare System has enjoyed a working relationship with ANF Group, Inc. over the past ten years. ANF Group, Inc. has completed various types of projects for the Healthcare System which have included buildings from the ground up, interior retrofits within our individual hospital's, as well as the interior build-out of over one hundred (100) medical office suites in our Medical Office Buildings in Hollywood and Pembroke Pines.

One particular project that I understand emulates your project, was the interior demolition of one of our 20,000 square foot buildings in Hollywood that ANF Group rebuilt for our accounting department. The entire construction was completed in less than ninety days. The successful completion of this project would not have been possible without the exceptional coordination between the general contractor, their subcontractors, the local municipality and our staff members. ANF pays attention to the details while giving their clients a first-class product at competitive prices. I would highly recommend ANF for any of your upcoming projects.

Sincerely,



David Schlemmer
Administrative Director
Construction & Property Management