



June 1, 2010

To Whom It May Concern

RE: Letter of Recommendation for ANF Group, Inc.

ANF Group, Inc. had recently completed a complicated Emergency Room Expansion Project. The project is comprised of a 31,471 sf., single-story building addition to the existing Imperial Point Medical Center. Included as part of the project scope is the Exterior Hardening of the Central Energy Plant Building; Construction of a hardened enclosure and installation of another Emergency Power Generator; Expansion of the existing parking areas and associated landscaping and drainage modification; Modernization to Existing Bulk Medical Gas Compound equipment and wall protection.

The work was completed within the contractual requirements, and at a significant cost saving to the Owner. The ANF Project Team established an impressive rapport with all project participants. This maintained good working relationships and open line of communication with the Design Team, Owner and Vendors during the entire project time.

The Construction Team performed their role as the Contractor/Construction Managers with the upmost professionalism and courtesy. It became quickly apparent that ANF Group, Inc. was experienced in the difficulties of healthcare construction based upon our coordination and scheduling issues associated with healthcare work and existing associated renovations occurring to a functioning facility. The project was successfully delivering well within the allocated time and below GMP Construction Budget.

It is our pleasure to recommend ANF Group, Inc. to anyone considering using there expertise and team leadership, and believe they will be a tremendous asset on your project.

Respectfully,

Eric P. Krumm, Construction Contracts Administrator

HDR, Architecture, Inc.