

May 30, 2012

RE: Letter of Recommendation: ANF Group, Inc.

## To Whom It May Concern:

As the Chief Operating Officer for North Shore Medical Center, FMC Campus, I rarely write letters of recommendation for vendors, unless I receive outstanding service like I received with the ANF Group, Inc. I have worked on several healthcare construction projects with ANF Group, Inc., (ANF). They have recently completed three challenging projects including a Hybrid OR, MRI Suite Renovation and Interventional Radiology/Special Procedures Room for us. ANF has been our contractor for all of the above projects based on several factors including: the accuracy and reliability of their budget numbers in the planning phase and their ability to meet and exceed aggressive time frames.

The hands-on involvement of the principals such as Alberto Fernandez and Alberto Gil reassured our team that our projects would be given top priority. They were able to meet very aggressive schedules on all of the projects and never sacrificed the quality of their work to accomplish this goal. It is their ability to plan their work effectively, communicate to the appropriate hospital personnel, and the exceptional manner when responding to problems that occur that set them apart from other contractors we have worked with.

Without reservation or hesitation, I highly recommend ANF Group, Inc. to you. Our experience with ANF Group, Inc. has made them a preferred vendor for any future projects

Should you have any questions regarding this recommendation, please feel free contact my assistant, Sharon Neuberger at 954.730.2807.

Sincerely,

Gabrielle Finley-Hazle <sup>U</sup> Chief Operating Officer

GFH/jv