



MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DIMAGGIO  CHILDREN'S HOSPITAL  
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE

May 16, 2012

To Whom It May Concern:

As the Administrative Director of Construction & Property Management for the Memorial Healthcare System, I have worked closely with ANF Group, Inc. for over fourteen years. They have completed many new construction, additions and renovation projects for the Healthcare System over the years including but not limited to; Intensive Care Units, MRI Suites, Operating Rooms, Surgical Suites, Emergency Departments, Patient Rooms, Central Energy Plants and Medical Offices. Most recently ANF Group completed our 71,000 square foot Memorial Hospital West Bed Expansion Project which included the construction of a new entrance lobby and an eighty (80) bed patient tower connecting to the existing hospital.

ANF Group's attention to detail and dedication to providing their clients a finished product to be proud of is extraordinary. The hands-on commitment of the Principals, Alberto Fernandez, Nelson Fernandez and Alberto Gil assured us that our projects received immediate priority and attention. The Principals of ANF Group continually surrounds themselves with a top-notch team of employees that are very knowledgeable and experienced in all aspects of the construction industry.

I would highly recommend ANF Group for consideration on any project. Their experience and abilities will be a certain asset to any project they undertake.

If you have any questions, please contact me directly at (954) 276-5667.

Sincerely,

A handwritten signature in blue ink that reads 'David Schlemmer'.

David Schlemmer  
Administrative Director  
Construction & Property Management