



November 11th, 2011

To whom it may concern,

Our company performed the duties of Structural Engineering for the Memorial Hospital System Joe DiMaggio Children's Hospital located in Hollywood, Florida.

The General Contractor for this project was ANF Group, Inc., a construction company with which we had successfully worked in the past on various projects.

The Joe DiMaggio Children's Hospital was very unique in terms of complexity, schedule and interaction with Memorial Regional Hospital on whose campus it is located. Different structural methods of design had to be used to complete all portions of the project including a bridge across an active avenue and complex connection structures joining it to the existing hospital.

Despite these complexities, and through constant interaction with the design team, ANF completed the work on time and in compliance with the Owner's requirements.

Our relationship with ANF during the construction process was excellent and we are very proud to have had the opportunity of working with them as a team on this project.

Sincerely,

Brill Rodriguez Salas & Associates

Luis M. Rodriguez, P. E.
President

Lmr/mc