

**WILLIAM R.  
NASH, INC.**



## **MECHANICAL CONTRACTORS**

12981 N.W. 113TH COURT / MIAMI, FLORIDA 33178 / PHONE: (305) 885-8155 / FAX: (305) 885-8014  
WEB SITE: WWW.WRNASH.COM

October 4, 2007

To Whom It May Concern:

I am pleased to have the opportunity of providing a letter of reference for the ANF Group, Inc. Our company has known and worked for ANF over the past 10 years and always found them to be a wonderful company to do business with. We have worked with ANF primarily on Hospital projects from a simple renovation to a highly detailed multi-million dollar project and have found they operate the same no matter what size of the project. We have been involved in multi-phased renovations and new spaces added to existing buildings and it is safe to say that these types of projects are some of the more difficult to construct while still keeping the Client happy.

William R. Nash, Inc. has been in the business of construction contracting over 40 years and I can state with complete confidence that ANF has been one of few companies that Nash continually looks forward to working with. Please take a moment to notice I said "work with", and not "work for", because that is exactly what we experience when we perform on a project with them. A "Team" atmosphere is what we have always experienced on an ANF project from the pre-construction phase throughout the completion of the construction phase of the project.

ANF is very detailed and thorough in their approach to the pre-construction process. All parties are involved from the beginning, methods of constructability, as well as potential problems and their solutions are explored and discussed in an effort to find the best way to build the project the Client is looking for while taking in to count time and budget constraints. Subcontractors, Designers, and Owners are valued for their expertise in each of their respective areas and ANF carefully considers each of their needs.

Communication is key among the success or failure of a project and during the construction phase of an ANF project, daily communication between the ANF site team and the Subcontractors is always open and constructive. The flow of information to stay on track during construction is among the best. I have never known ANF to conduct business in a negative manner and communication, however it is conveyed, is always on time and pertinent.

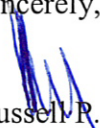
Quality Control and Safety are paramount to ANF and they simply demand the same from all their Subcontractors while working on their projects. No corners are cut for time sake and their insistence with preliminary punch lists helps to eliminate any possible delays at the end of the construction phase of the project.



ANF Group, Inc. in our opinion is one of the most honest Contractors we have worked with and their level of integrity and professionalism is first-rate.

William R. Nash, Inc. would work on an ANF project anywhere and at anytime. The reasons stated above should explain why we can make such a bold statement. The ANF team is a solid, professional, and knowledgeable group of people that share a common goal with Nash or anyone else they work with. Complete a project on time, on budget, and more importantly safely, while providing a quality product for the Client.

Sincerely,



Russell P. Nash  
President / CFO