



Business Engagement and Compliance

Janice K. Brewer, Governor
John S. Halikowski, Director
John H. Nichols, Deputy Director

1135 N. 22nd Ave.
MD 154A
Phoenix, AZ 85009

March 27, 2014

Registration Date: March 27, 2014

About Blind Cleaning, Inc.
PO Box 44216
Phoenix, AZ 85064-4216

Dear Mr. James F. Thomas Jr:

Congratulations! Your firm has been successfully registered as a Small Business Concern (SBC) in the AZ UTRACS.

Your firm's SBC Registration is effective from the date of this letter, but it is contingent upon the firm renewing its eligibility every three years through our online management system located at ADOT.DBESystem.com. You will be notified in advance of your obligation to continue eligibility in a timely fashion. Failure to continue your eligibility will result in immediate action to deactivate the firm's registration.

Once your firm is registered as a SBC, your firm will be listed in ADOT's AZ UTRACS Registry which can be accessed at ADOT.DBESystem.com. As long as the firm is listed; it is recognized as an eligible SBC by all Arizona UCP members.

Questions or concerns should be directed to this office.

Telephone number: (602) 712-8533

Email: emuliyil@azdot.gov

Fax number: (602) 712-8429

Respectfully,

A handwritten signature in cursive script that reads 'E. Muliyl'.

Esh Muliyl
Certification Program Manager
ADOT, Business Engagement and Compliance Office
(602) 712-8533 (Office)
(602) 712-8429 (Fax)
Email: emuliyil@azdot.gov